



Monetary Policy

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Monetary Policy: Outline

1. Modern monetary policy regimes:
Mandate, independence, and accountability
2. Implementing monetary policy:
The interest-rate path and its credibility
3. Evaluating flexible inflation targeting

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Modern Monetary Policy Regimes: Mandate, Independence, and Accountability

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Modern Monetary Policy Regimes

Three pillars:

1. Mandate
2. Independence
3. Accountability

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1. Mandate

- **Possible** objectives for monetary policy: What can monetary policy achieve?
 - Long run
 - **Nominal** variables (price level, inflation, exchange rates,...): Level and variability
 - **Real** variables (output, employment, unemployment, output gap, resource utilization,...): **Not** levels, only variability
 - Possible tradeoff between variability of real and nominal variables
 - Imperfect control

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1. Mandate

- **Possible** objectives for monetary policy: What can monetary policy achieve?
 - Short run
 - Nominal variables: Permanent impact
 - Real variables: Temporary impact
 - Lags: Variable, 1-2 years
 - Uncertainty:
 - Current state of the economy
 - Future effect on real and nominal variables of given monetary policy action
 - Forecasts!

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1. Mandate

- **Suitable** objectives for monetary policy: What should monetary policy try to achieve?
 - Nominal stability
 - “Price stability”: Low and stable inflation
 - Costs of high inflation
 - High inflation variability → more uncertainty in economic decisions
 - Distortions (taxes, demand for financial services, transactions costs, ...)
 - Arbitrary redistributions (owners vs. renters, borrowers vs. lenders, ...)

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1. Mandate

- **Suitable** objectives for monetary policy: What should monetary policy try to achieve?
 - Real stability
 - Stable resource utilization
 - “Flexible inflation targeting”: Low and stable inflation as well as stable resource utilization
 - Reasonable compromise between stable inflation and stable resource utilization

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Flexible inflation targeting

Characteristics:

1. Numerical inflation target
2. “Forecast targeting”: Setting the interest rate (an interest-rate path) such that forecasts of inflation and resource utilization “look good”
3. A high degree of transparency and accountability

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Numerical inflation target

- Target and index specified by government, parliament, or central bank
 - Government: NZ, Canada, UK, Australia, Norway
 - Central bank: Euro area, Sweden
- Pros and cons
 - Government/parliament commitment to inflation target
 - Target level and index not suitable as election issue
 - Index and level of target arguably a technical question

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Numerical inflation target

- Target explicitness, level, and index vary across countries
 - Implicit target (“comfort zone”) for (core) PCE deflator (Fed)
 - “Below but close to 2%” (ECB)
 - Point target (2%, 2.5%); point target w/ range (2%±1%); range (1-3%, 2-3% over the cycle)
 - Headline inflation (CPI, HICP, ...); underlying (core) inflation (CPIF, CPIX, RPIX, UNDIX, ...)

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2. Independence

- Avoids short-run interference by governments/parliaments: Political business cycle
- Avoids “inflation bias”
- Allows longer horizon in monetary policy
- Emphasizes responsibility for fulfilling mandate

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2. Independence

- Several dimensions of independence
 - Functional, institutional, personal, financial
 - Goal vs. instrument
 - Formal (legal) vs. informal (actual)

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2. Independence

- Strong international trend towards increasing independence (RBNZ 1990, Bank of England 1997, ECB 1998, Sweden 1999)
- Degree of independence varies across countries
- Norges Bank Watch 2002: “Monetary policy among the best in the world; institutional framework among the worst in the world”
- Informal independence even if not formal
- Safer with formal independence

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3. Accountability

- Democracy: Independence requires accountability (Blinder)
- Efficiency: Accountability strengthens CB incentives to fulfill mandate
- Accountability requires transparency

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Transparency

- Strengthens accountability
 - Improves discussion and evaluation of monetary policy
 - Strengthens CB incentives
- Improves efficiency of monetary policy
 - More effective “management of expectations”
 - Publishing interest-rate forecasts affects interest-rate expectations

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Transparency

- Degree of transparency varies across countries
 - Inflation target, stabilization of resource utilization
 - CB forecasts, analysis, motivation for decisions (Monetary Policy Reports)
 - Analysis of outcomes: Unanticipated shocks, etc.
 - Alternative scenarios (interest rates, shocks, international developments, ...)
 - Forecasts of output, output gap, resource utilization
 - Interest-rate forecasts (NZ, Norway, Sweden, ...)
 - Attributed (Sweden) vs. nonattributed minutes

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Transparency

- Possible improvements:
 - Interest-rate forecasts (optimal interest-rate plans)
 - Resource-utilization stabilization
 - Weight relative to inflation stabilization
 - Role in decision process
 - Forecasts of potential output and output gap
 - Explicit loss functions and explicit optimal policy

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Accountability in practice

- Current discussion by experts and interested parties in media, reports, conferences, etc.
- Parliaments and governments: Evaluation of **past** policy, **not** interference in **current** policy
 - Respect independence
- Hearings in Parliaments
 - Avoid superficial political points
 - Expert assistance, evaluation reports, questions
 - Submissions from interested parties

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Accountability in practice

- Official evaluations by experts
 - New Zealand 2001
 - Sweden 2007,...
- Independent evaluations (could be sponsored by CB/Government)
 - Norges Bank Watch
 - Annual conference (ECB Watchers' Conference, US Monetary Policy Forum)

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Accountability in practice

- Evaluation of monetary policy: Difficulties
 - Lags (1-2 years), uncertainty
 - Current inflation affected by policy about 2 years ago
 - Current inflation on target
 - Policy right 2 years ago, unanticipated shocks small or cancel
 - Policy wrong 2 years ago, unanticipated shocks compensate (luck)
 - Current inflation off target
 - Policy right 2 years ago, unanticipated shocks explain deviation
 - Policy wrong 2 years ago, unanticipated shocks don't compensate
 - Ex post evaluation difficult: Must identify shocks to judge policy

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Accountability in practice

- Evaluation of monetary policy: Difficulties
 - Ex ante evaluation of decisions better
 - Evaluate decision given info at the time of decision
 - Requires transparency: CB info at the time
 - Compare w/ other forecasts/policy recommendations at the time

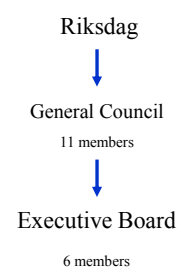
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Modern monetary policy regimes

- Mandate, independence, accountability
- Flexible inflation targeting
 - Works very well in many countries
- Room for further improvements of transparency and accountability
- Accountability in practice, evaluations
- We learn more from some variety across countries

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Riksbank governance



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The Executive Board of the Riksbank



Stefan Ingves



Svante Öberg



Karolina Ekholm



Lars Nyberg



Lars E.O. Svensson



Barbro Wickman-Parak

Implementating monetary policy: The interest-rate path and its credibility

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Flexible inflation targeting

- Stabilize both inflation around target and resource utilization
- “Forecast targeting:” Choose an instrument-rate path such that the forecast of inflation and resource utilization “looks good”
- “Looks good:” Inflation goes to target and resource utilization goes to normal at an appropriate pace
- Publish and explain instrument-rate path and forecast of inflation and real economy
- “Management of expectations”



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Publishing instrument-rate paths

- RBNZ 97, Norges Bank 05, Riksbank 07, Sedlabanki Islands 07, CNB 08
- Why so few?
- Commitment? Not a problem in NZ, Norway, Sweden: “It is a forecast, not a promise”
- Decrease welfare if more bad public information (Morris-Shin 02, Svensson 06)
- But CB info about own intentions should be better



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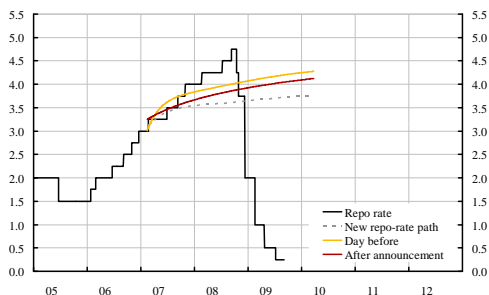
Management of interest-rate expectations

- Riksbank publishes and explains forecast of inflation, real-economy, and repo-rate
- What is the Riksbank’s record in managing interest-rate expectations?
- Compare repo-rate path to market expectations (adjusted implied forward rates) before and after announcement



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February 2007

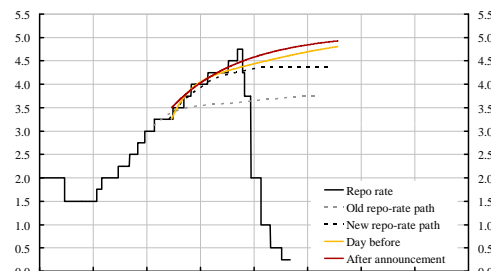


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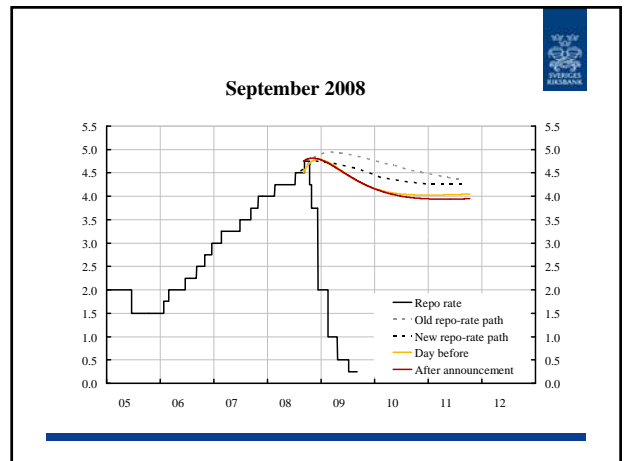
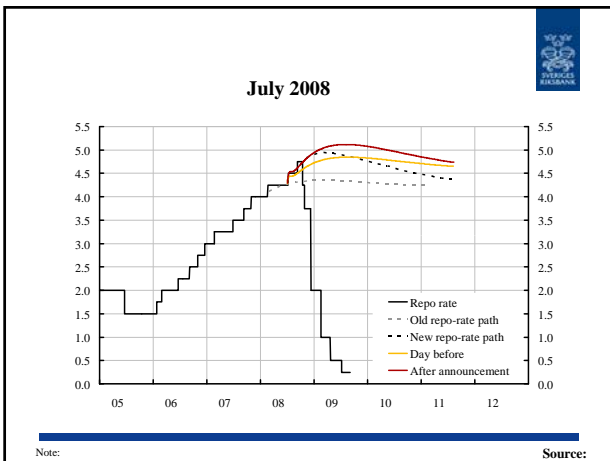
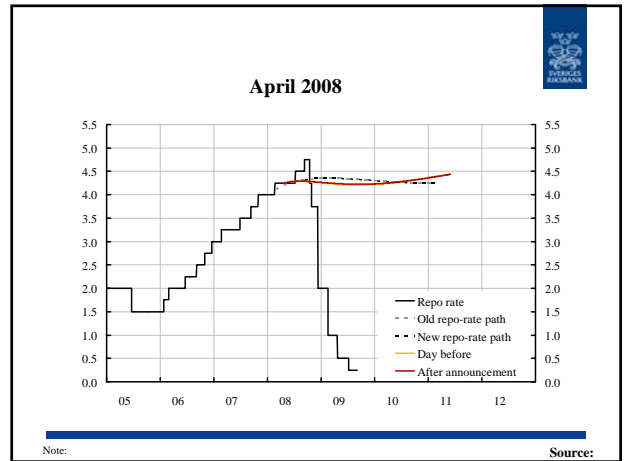
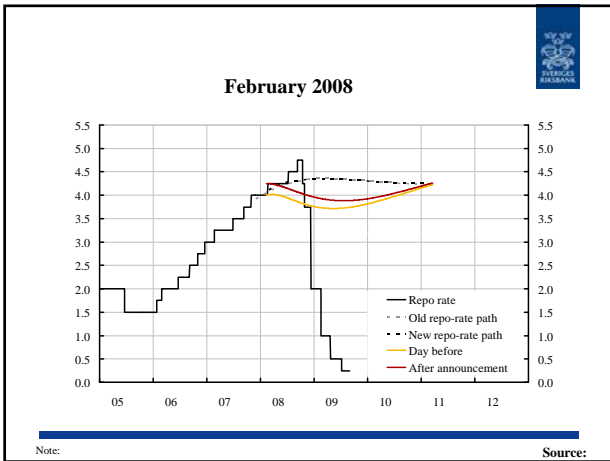
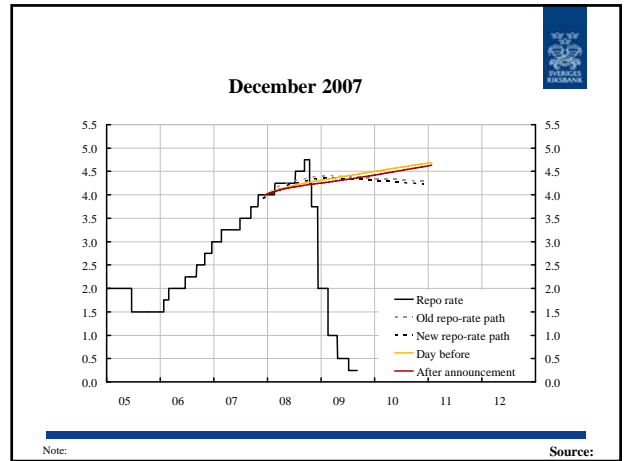
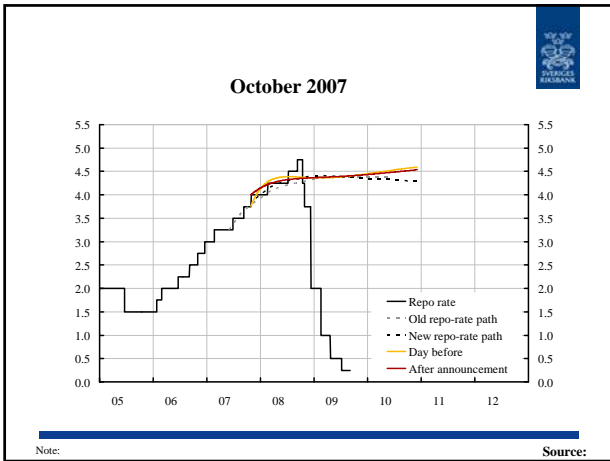
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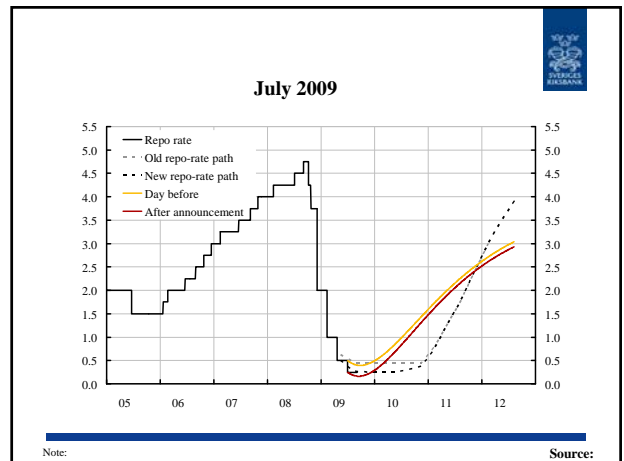
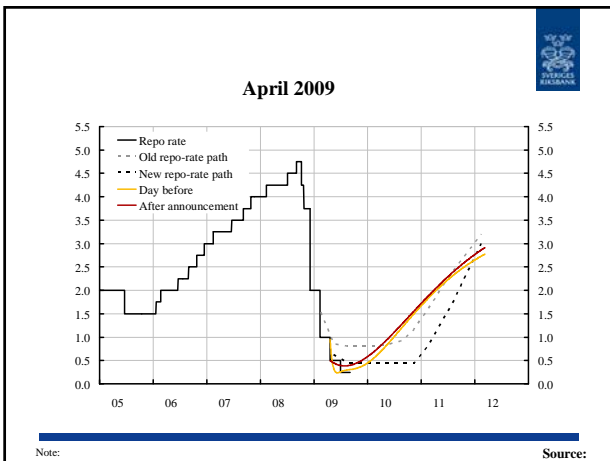
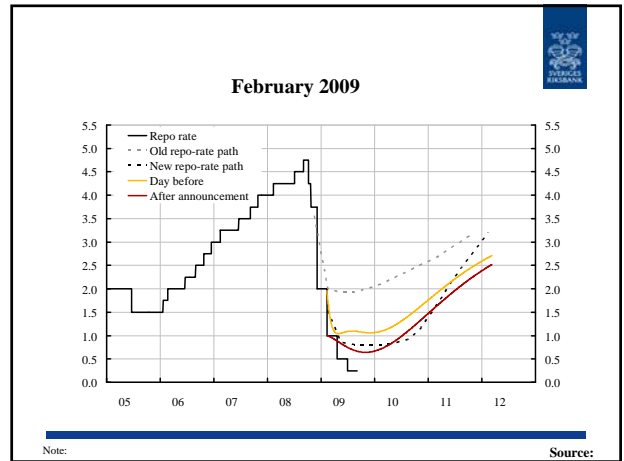
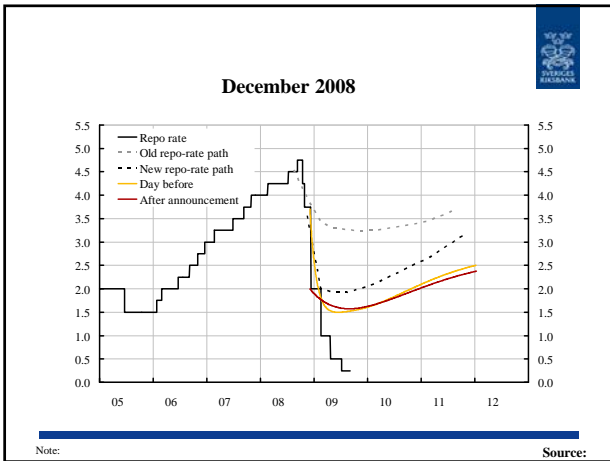
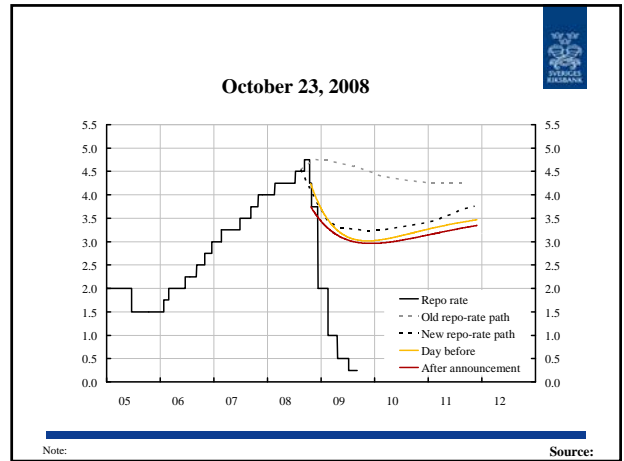
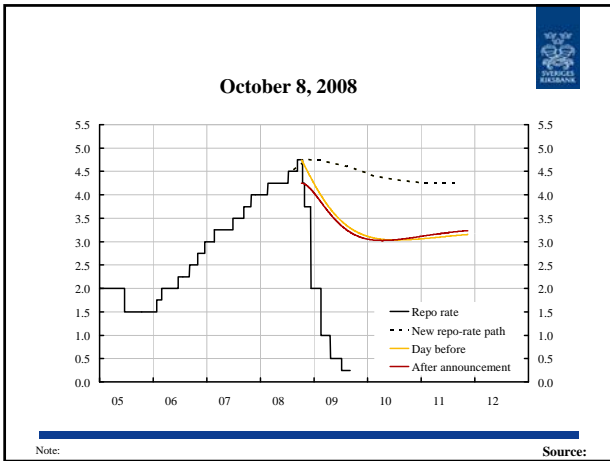


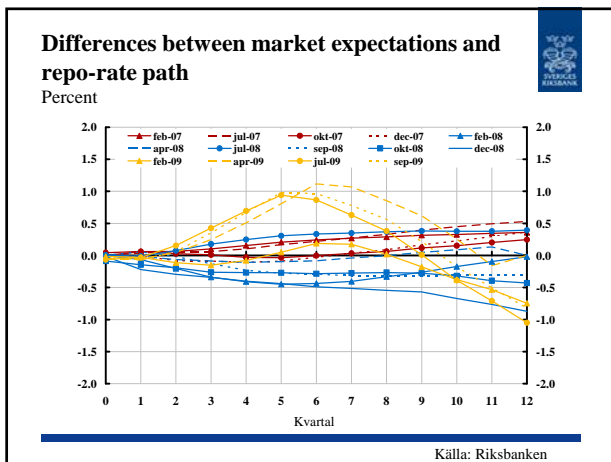
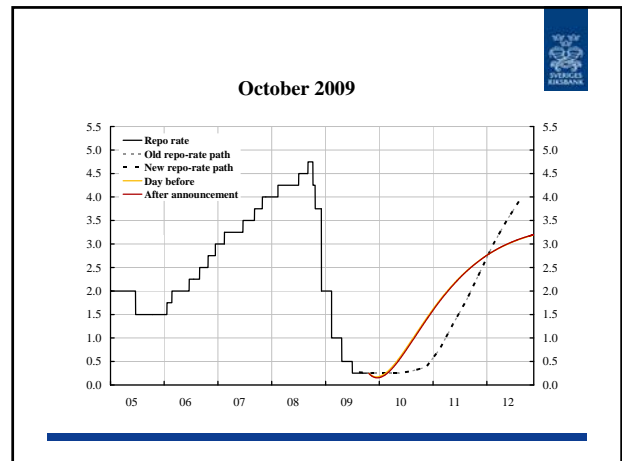
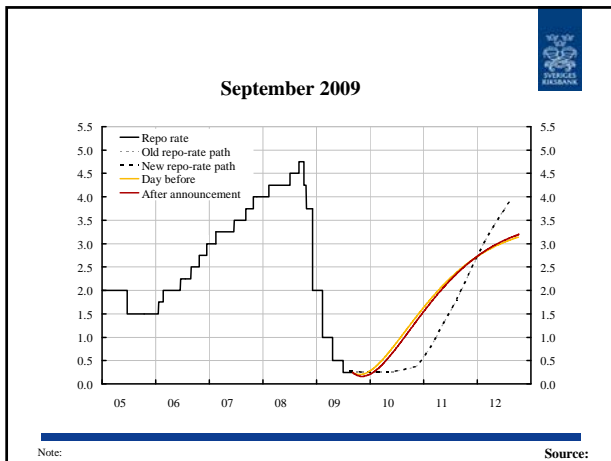
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- ### Management of interest-rate expectations
- Overall pretty good through February 2009
 - From April 2009: Higher market expectations, imperfect credibility
 - Result: Actual policy more restrictive than intended policy

- ### Management of interest-rate expectations
- Possible reasons for lack of credibility?
 - Communication, divisions in Board, lower bound?
 - Mean or mode?
 - Market expectations of future inflation and growth?

Evaluating flexible inflation targeting

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Evaluations of monetary policy, examples

- Riksdag's Committee on Finance (annual)
- Giavazzi-Mishkin (2006)
- Independent Review of Monetary Policy in New Zealand (2001)
- Norges Bank Watch (annual, 2002)



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Why not just check if inflation equals the inflation target?

- (1) Imperfect control of inflation: Lags, intervening unforeseen shocks
 - Inflation on target: MP wrong but CB lucky
 - Inflation off target: MP right but CB unlucky
- (2) Deviation from target may be intentional
 - Flexible inflation targeting: Stabilize *both* inflation around target *and* the real economy



3

Flexible inflation targeting

- "Forecast targeting"
- Choose policy-rate path so forecast for inflation and real economy "looks good"
- "Looks good": Inflation goes to target and resource utilization goes to normal at appropriate pace
- Riksbank: "Well balanced" policy



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Flexible inflation targeting

- More formally:
Minimize quadratic forecast loss function

$$\sum_{\tau=0}^{\infty} (\pi_{t+\tau,t} - \pi^*)^2 + \lambda \sum_{\tau=0}^{\infty} (y_{t+\tau,t} - \bar{y}_{t+\tau,t})^2$$

$y_{t+\tau,t} - \bar{y}_{t+\tau,t}$ output gap
 λ constant relative weight on output-gap stabilization



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Flexible inflation targeting

- Mean squared gaps:

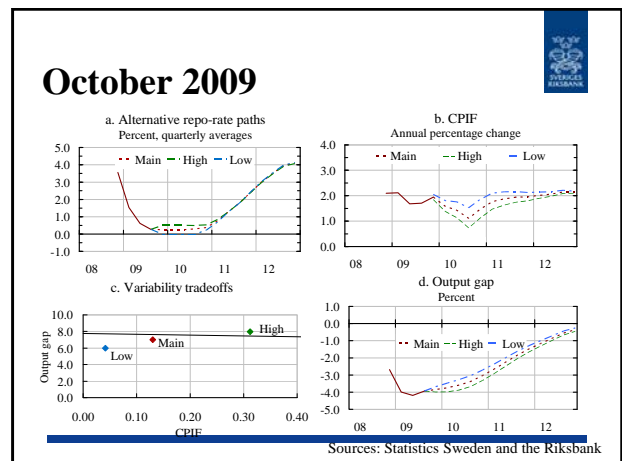
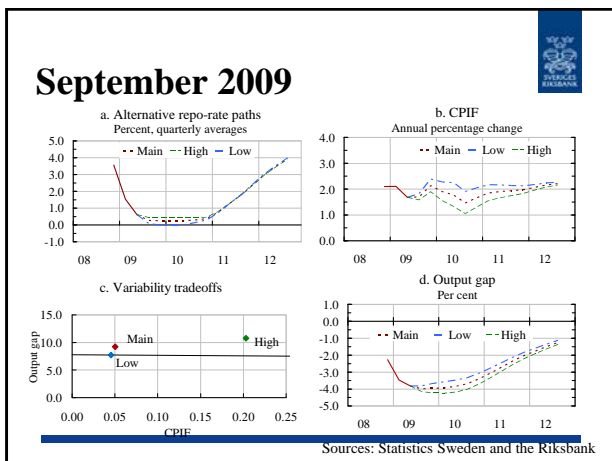
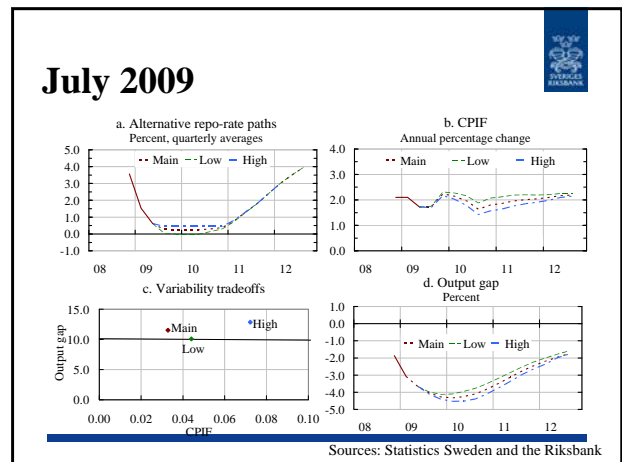
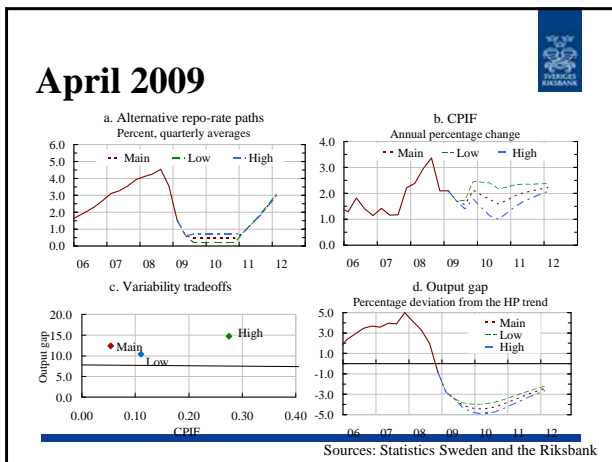
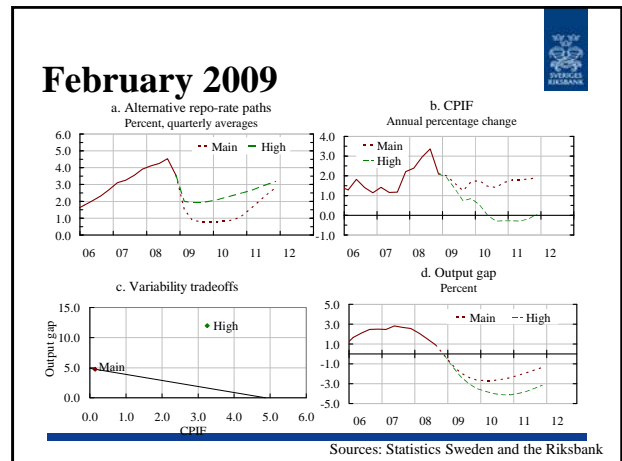
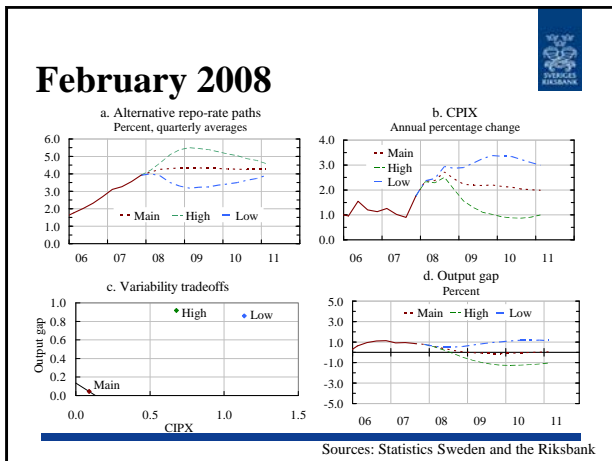
$$\sum_{\tau=0}^T (\pi_{t+\tau,t} - \pi^*)^2 / (T+1)$$

$$\sum_{\tau=0}^T (y_{t+\tau,t} - \bar{y}_{t+\tau,t})^2 / (T+1)$$

T forecast horizon
- Variability tradeoffs



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Evaluation ex post or ex ante?



- Evaluation ex post, after the fact?
- In hindsight, policy could normally have been better (but this is trivial)
- More relevant: Given available information at the time of decision, could policy have been better?
- Evaluation ex ante arguably more relevant
- Can be done in real time

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